### Y SPECIALISTS

## SHAWN ALLEN, MD LEADDERM NEWPORT BEACH, CA SEPTEMBER 6, 2025

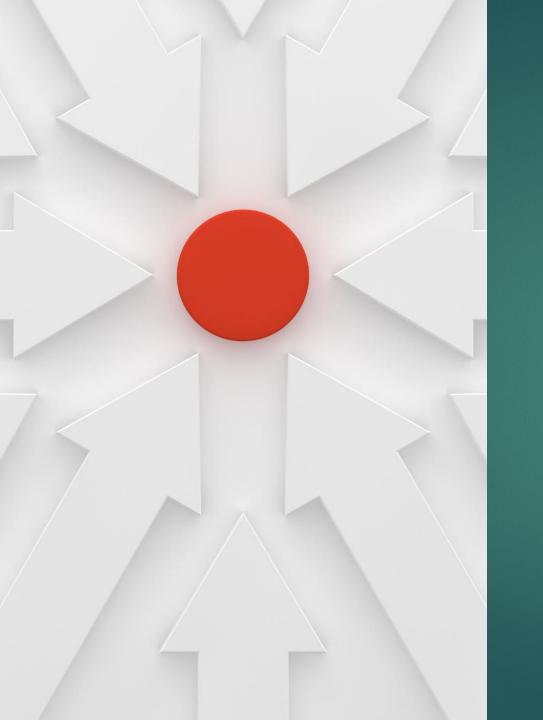
Purpose In Practice: Holistic Leadership Through Aligning Purpose, People and Performance



Key Insight:
Holisitic
Leadership starts
when technical
expertise is no
longer enough.



The shift from being "the expert" to leading a team—scaling a practice and addressing team dynamics.



The Holistic Leadership Framework: 1. Self Leadership Moving Beyond Expertise



o Self-Leadership:
"Understanding
yourself as a leader is
the foundation of
everything."



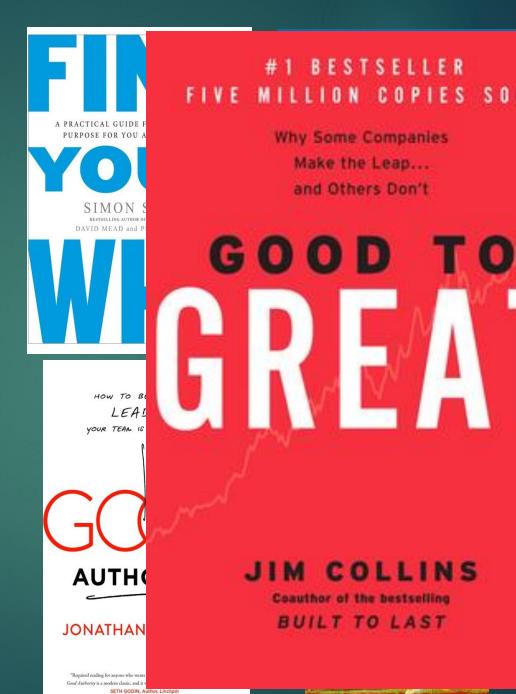
Purpose provides direction and motivation



Culture shapes the environment



Leadership guides the way



rené Brown

BRAVE WORK.
TOUGH CONVERSATIONS.
WHOLE HEARTS.

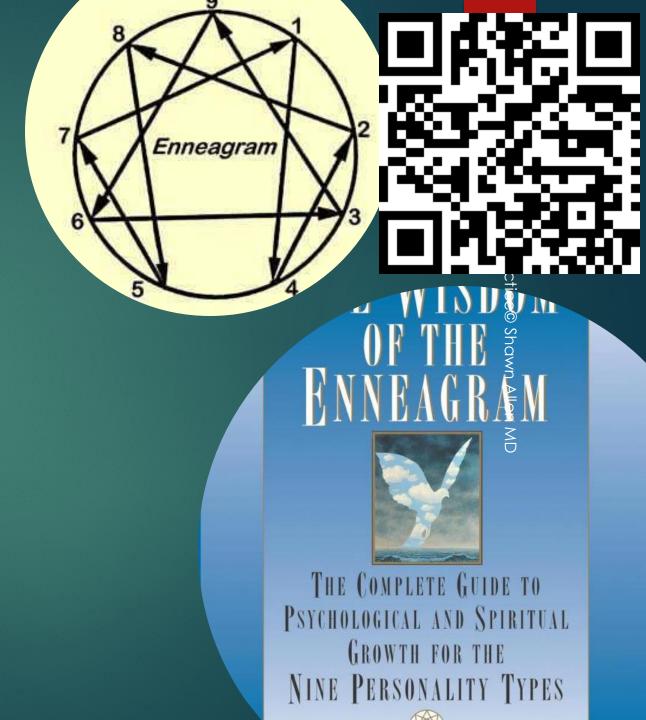
ING GREATLY AND RISING STRONG AT WORK



Purpose In Practice© Shawn Allen MD

# Do you want to get to know yourself better?

- The Enneagram system:
- Offers deep insight into our core driving motivations, opening up exciting possibilities in the prediction and understanding of human behavior.
- Offers an alternative to seeing everyone as a better or less well-developed version of "me"
- Offers a window into true Radical Self Acceptance as well as Radical Acceptance of Others
- Has roots in ancient wisdom dating more than 2,000 years ago



#### Enneagram Test Results / Eclectic E



personality**max** 

**Leadership Development: Get A 360 View** 

Awareness Precedes Choice, Choice Precedes Change

- It is evidence-based with solid data (460,000 leaders and 4 million data points in the database) supporting how and why conscious leaders create better cultures and business outcomes.
- It accelerates growth and effectiveness and is a path to becoming a more conscious and effective leader



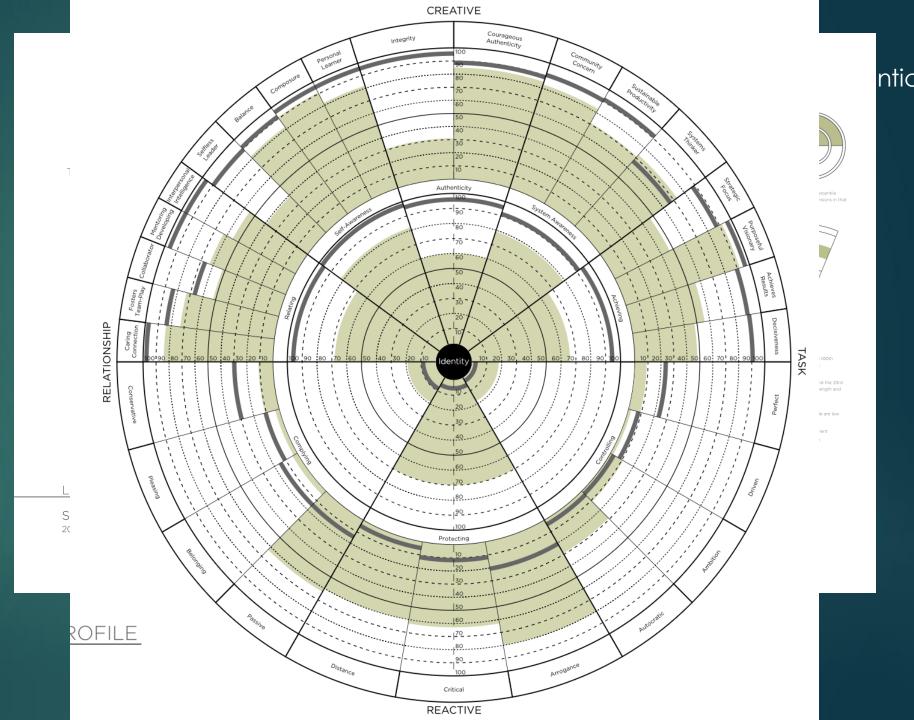
FULL 360 Assessment Results

The Unlocking Leadership Move: From Physician Clinician to Physician Leader

The LCP 360 provides a detailed snapshot: "How are my behaviors and mindset enabling or constraining our purpose and business performance?"

#### \*\*\*IMPORTANT TO REMEMBER\*\*\*

- Reactive is not BAD and CREATIVE is not GOOD.
- Both are separate and distinct leadership styles that range on the spectrum of constructive and forward-thinking (Creative) or defensive or self-protective (Reactive)



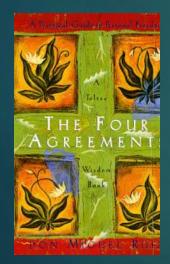


Takeaway: "Leadership isn't just about doing—it's about inspiring, connecting, and growing."



2. Team Leadership: "Great teams are built on trust, accountability, and a shared vision."

# New Hire Orientation Company Overview



DERMATOLOGY SPECIALISTS

SURGICAL · MEDICAL · COSMETIC

#### **VISION**

Through love and compassion, we enhance the way people treat each other, and how medicine is practiced locally, nationally, and globally.

#### **MISSION**

Our highest priority is the human experience. We inspire the personal and professional growth of our team, and work to deliver expertise and education to our patients about their skin health needs through the practice of dermatology.

#### **VALUES**

- •Connection we focus on people at every touch point
- Expertise high level of experience, knowledge, education, training, and curiosity
- •Service high-quality, compassionate care
- Well-being state of being healthy and thriving

#### **FOCUS AREAS**

Medical + Surgical + Cosmetic Dermatology

#### TARGET AUDIENCE

Patients in the Greater Front Range (Boulder, Brighton, Louisville, Loveland, Northglenn, and the surrounding areas)

#### **BRAND PROMISE**

Conscientious care delivered together

#### **BRAND PERSONALITY**

- Personable, warm, thoughtful
- Trusted, knowledgeable, respected
- Refined, mindful, intentional
- Vibrant, energetic, evolving
- · Safe, team oriented

### **Management**

- Task-oriented
- Transactional
- Doing things right
- Events and tasks
- Rational thinking
- Instructs people
- Cognitive intelligence
- · Relies on authority
- Push-approach
- Status quo

## Leadership

- People-oriented
- Transformational
- Doing the right things
- Attitudes and behaviours
- Inspirational and visionary
- Listens and empowers
- Emotional Intelligence
- Leads through others
- Asks people
- Pull-approach
- Risk taking

Manage tasks and lead people

· "Management is doing things right; leadership is doing the right things." - Peter Drucker



o Business Leadership: "Leaders must align their decisions with a clear, purpose-driven strategy with a leadership style that inspires and empowers others to find their own gifts."



3. The Role of Purpose in Leadership

# A REASON FOR BEING



Example: "Spreading Love Through Dermatology" and "Raising the Consciousness of Medicine" became a guiding principle for decision-making and team cohesion.

## The Power of Purpose

- At work, Purpose provides the foundation and direction for the company's value proposition helping to define its unique value it provides
- It defines the WHY behind what we do





Action Step for You All: Reflect on your own leadership purpose. "What do you stand for as a leader? What do you want your practice to stand for?" "what is it you cant help but be?"



Call to Action: "Holistic leadership is about integrating self-awareness, team connection, and business strategy. Start with one question: Where can you make the biggest impact today?"



Simon Sinek: 'Great leaders inspire us not by what they do but by why they do it.' When your leadership is driven by purpose, everything else falls into place."